



Handling Overseas and China Anti-Monopoly Investigations

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Globalization of antitrust enforcement

- Occurring rapidly, especially for cartels
 - Against one set of conduct affecting global markets
 - Or against parallel/similar conduct across various parts of a global business
 - \rightarrow Result is multiple investigations around the world
 - Global coordination and consistency is critical
 - But differences in laws and procedures
- China involvement \rightarrow jurisdiction here
 - A key market
 - A critical link in most supply chains
 - Effects on the China market and/or domestic industry
 - as suppliers, customers, competitors



Critical first steps

- Initial handling and prior preparation
 - Awareness that investigation is coming
 - Raids; extremely short response times for information demands
 - Limited opportunity to convince investigators
 - First notice may come from investigative actions overseas
 - \rightarrow Close global internal coordination needed
 - Quick, appropriate response to investigation
 - Full cooperation with regulators
 - Preserving and developing defenses, and not making things worse – in China or elsewhere
 - Both require extensive advance preparation
 - Trainings; compliance and reporting culture; identifying problems proactively; enabling in-house teams
 - Want internal investigation before agency investigation



Substance

- Is there really a problem?
 - Not only about cartels
- What is its scope?
 - Affected sales/market in China?
 - China involvement?
 - Facts/evidence in China?
- Responsive arguments/evidence
 - Need to decide very quickly what approach to take
 - Very little time to get facts straight
 - Various approaches, including:
 - Didn't do it
 - Not a violation
 - Unauthorized
 - Limited effects
 - Already remedied



Process

- Preliminary or threshold issues
 - Handling potentially implicated personnel
 - "Upjohn warnings"
 - Separate counsel
 - Document retention
 - Handling company documents and information
- Providing information to authorities
 - Some cross-jurisdiction issues
 - Restrictions on disclosure
 - Differences in discoverability
 - Privilege and other protections
 - In US, for example, criminal enforcement brings more aggressive investigative tools
 - Burden and cost issues



Resolution and results

- Leniency
 - A very competitive race
 - Different procedures, risks, benefits
 - Different coverage scope
 - Disadvantages of being out of sync
- Remediation and other options
- Penalties
 - Fines
 - Criminal enforcement against individual executives
 - Effects / company involvement in each jurisdiction
 - Cooperation vs. obstruction, and other factors
- Follow-on problems

